Social entrepreneurship competency: an approach by discipline and gender

José Carlos Vázquez-Parra Tecnológico de Monterrey, School of Humanities and Education, Guadalajara, México Abel García-González

Tecnológico de Monterrey, School of Humanities and Education, Monterrey, México, and

María Soledad Ramírez-Montova

Tecnológico de Monterrey, School of Humanities and Education, Monterrey, México

Abstract

Purpose – The purpose of this study is to analyze how university men and women in different disciplines of study in Mexico perceive social entrepreneurship competencies, using a multifactorial analysis to find possible areas of opportunity to reduce the gender gap in social-entrepreneurship-project proposals.

Design/methodology/approach – This is a quantitative study with a validated questionnaire that records the perception levels of five social entrepreneurship subcompetencies. The survey, which includes 28 indicators, was applied to 140 university students from different disciplines. Hypothesis testing was applied to identify significant differences between men and women in each subcompetency by disciplinary area.

Findings – In the global sample, significant differences by gender were observed only in the social value subcompetency. In the disciplinary analysis, significant differences were found in architecture and design, business, and engineering and science.

Research limitations/implications – The questionnaire only gathered data about the students' perceptions. To the extent that perception is triangulated with other instruments, it is possible to increase knowledge regarding how to train in social entrepreneurship.

Practical implications – The results can be useful for university training and increasing the envisioning and formulating of government projects by young people who create new businesses.

Originality/value – This research contributes to the literature on the role of gender-specific perceptions of social entrepreneurship in Mexico.

Keywords Social entrepreneurship, Gender, Disciplines, Competencies, Hypothesis testing, Educational innovation, Higher education

Paper type Research paper

Introduction

The university is an engine for the generation and dissemination of knowledge, but disciplinary areas in education can be broadened in scope. Universities train citizens who can

© José Carlos Vázquez-Parra, Abel García-González and María Soledad Ramírez-Montoya. Published by Emerald Publishing Limited. This article is published under the Creative Commons Attribution (CC BY 4.0) licence. Anyone may reproduce, distribute, translate and create derivative works of this article (for both commercial and non-commercial purposes), subject to full attribution to the original publication and authors. The full terms of this licence may be seen at http://creativecommons.org/licences/by/4.0/legalcode

This paper is a product of the project, "OpenSocialLab: linking experiential learning to scale levels of mastery in social entrepreneurship skills," with funding from the NOVUS 2019 Fund. The support of Tecnologico de Monterrey for educational innovation projects is appreciated (Agreement: Novus 2019). The authors would like to acknowledge the technical support of Writing Lab, TecLabs, Tecnologico de Monterrey, Mexico, in the production of this work.



Journal of Applied Research in Higher Education Vol. 13 No. 5, 2021 pp. 1357-1373 Emerald Publishing Limited 2050-7003 DOI 10.1108/JARHE-09-2020-0317

Social entrepreneurship competency

1357

Received 24 September 2020 Revised 16 October 2020 18 November 2020 Accepted 19 November 2020 create new societal ventures. In training with in disciplines and careers, it is possible to use learning-based-on-design strategies to improve society. An important goal would be to promote competencies that enable students to solve challenges with sustainable solutions (Huang *et al.*, 2020) and provide learning enabling them to propose solutions for societal problems (Agustina *et al.*, 2020).

Multiple factors support the university development of student competencies relevant to proposals that generate social impact. These include the social value attached to improvements in development brought about by new strategies (Manyaka-Boshielo, 2017), attitudes toward entrepreneurship and family background. These factors are important elements to study (Bretones and Radrigán, 2019), and also are the disciplinary areas of study (Copelli *et al.*, 2019) and the momentum initiated by the universities (Bazan *et al.*, 2020). Therefore, analyzing the students' perceptions and their areas of study can help identify the training strategies that develop relevant competencies that equip students to propose solutions to societal problems.

This research aimed to analyze the perceptions that university men and women from different areas of study in Mexico held about social entrepreneurship skills. We performed a multifactorial analysis to identify possible opportunities to reduce the gender gap among young people when proposing social entrepreneurship projects. Specifically, we sought to determine if there are significant differences by gender among the disciplinary areas in each sub-competency of social entrepreneurship. These are *personal characteristics, leadership, social innovation, social value and management.* We considered this in terms of strengths, weaknesses, opportunities, threats (SWOT).

This paper takes a theoretical approach in discussing the training to develop the social entrepreneurship competency, its characteristics, its relationship to professional disciplines and the influence of gender. It raises questions about how students perceive the social entrepreneurship competency by discipline and gender. The quantitative method used in the study, the validated instrument and the hypothesis testing are described. The results are presented by professional discipline and gender. In the analysis and discussion sections, the authors discuss the data that might support young people's training to plan social entrepreneurship projects, working from the universities with their partners in government and not-for-profit enterprises.

Theoretical framework

On the formation of social entrepreneurship and its characteristics

The training in social entrepreneurship competency requires a strategy linked to commitment, change and creation. The promotion and development of entrepreneurship is a topic of interest to educational institutions, which have developed programs to foster relevant and innovative skills in their students for social entrepreneurship (Basci and Alkan, 2015). However, according to Garcia-Gonzalez and Aragon (2020), although studies on social entrepreneurship were common during the last century, the last 10 years have seen more production of instrumental research on this subject. The focus has been not only on entrepreneurship itself but also on the process of forming entrepreneurial skills. For Vázquez et al. (2012), social entrepreneurship in students is achieved by developing competencies that must be worked on within and by the universities. Studies such as Iglesias et al. (2019), or Tekin et al. (2020) show that educational institutions' roles in training social entrepreneurs are crucial for successful projects. Studies such as Beltrán Hernández-de-Galindo et al. (2019), allow us to appreciate that educational modalities such as the massive open online course (MOOC) can be very significant when developing entrepreneurial skills. Similarly, Torres-Toukoumidis et al. (2019) agreed and raised the possibility of using a gamification platform for the development of entrepreneurial skills in students. Social entrepreneurs must acquire declarative, procedural and attitudinal knowledge that provides differentiated value to

IARHE

13.5

society. For Light (2009), social entrepreneurs have unique profiles and characteristics that distinguish them from commercial entrepreneurs. Their differences are not only professional skills and competencies but also personal values and preferences that distinguish them. Lackéus (2014) separated these skills into those directly cognitive and those not; he stated that the universities' task should be to develop both types of competencies through different interventions. This understanding of the cognitive structure that sustains social entrepreneurship has given rise to multiple studies with different proposals, such as the one by Sáenz and López (2015). They considered aspects such as the task to be performed, social relations, ethical competency and personal skills. Also, the study by Orhei *et al.* (2015) values a cognitive dimension, a functional one and another that is a social competency. Specifically addressing the university context, Velasco *et al.* (2019) proposed three components in measuring social entrepreneurship competency, and they focus on instrumental, interpersonal and systematic aspects.

Studying the effects of social entrepreneurship training requires a multidimensional analysis. In this study, we considered the proposal of García-González *et al.* (2021). They proposed that social entrepreneurship competency is formed from five dimensions or measurable subcompetencies, namely, *personal characteristics, leadership, social innovation, social value and entrepreneurial management.* These differentiations made us reflect on whether there are professional or personal profiles specifically relevant to entrepreneurship that would rise to studies seeking to understand the most suitable characteristics and skills for social and business entrepreneurs.

Additionally, this study considers the preliminary results of Romero-Rodríguez *et al.* (2019). They piloted three instruments in a methodological proposal to measure mastery of social entrepreneurship skills by undergraduate and graduate students through experiential learning, social innovation laboratories and open educational resources. It also considers the validation process of instruments used to measure t social entrepreneurship competency carried out by García-González *et al.* (2020).

Entrepreneurship and its relationship with professional disciplines

There are different views on whether the development of entrepreneurial competency varies by professional area or discipline. Entrepreneurship is usually thought to be related to the business professions (Laukkanen, 2000). In some cases, it is also linked to critical thinking in industrial disciplines (Allen and Wong, 2003) or to the creative spirit of artistic or cultural endeavors (Fritsch and Sorgner, 2014). However, for authors such as Boyce and Shepherd (2000), entrepreneurship is a dimension that, more than being related to a certain discipline, has to do with factors linked to professional culture; these are social and economic (Bögenhold *et al.*, 2014), or creative and innovative (Johnson *et al.*, 2006).

Social entrepreneurship encompasses various disciplines that require transversal skills, and its scope is superior to that of each of the disciplines. From this perspective, social entrepreneurship, according to Lehner and Kansikas (2011), develops in a transdisciplinary way and cannot be pigeonholed into specific areas such as business training. Studies such as Nandan and London (2013) and Nandan and Scott (2013) confirm this. These studies point to the need to develop interdisciplinary profiles of young entrepreneurs. This is a challenge for educational institutions that seek to promote entrepreneurship because their curricular offerings should provide students with disciplinary knowledge and skills development in innovation and social entrepreneurship (Steiner *et al.*, 2018).

The same social entrepreneurship training should occur in diverse learning environments (classroom, nonclassroom, multimodal). According to Mitra *et al.* (2019), the presence of hybrid educational models is increasingly common in social entrepreneurs' training. Learning focuses more on developing the skills and competencies necessary for entrepreneurship than acquiring particular knowledge in a specific area. Another study

Social entrepreneurship competency

1359

highlights that the intrinsic motivation to solve a problem is more decisive than the student's disciplinary area (García-González and Ramírez-Montoya, 2020). For McNally *et al.* (2019), the training of entrepreneurs has a direct impact on the development of the curricula and the pedagogy of the courses, which should focus on the needs of the new generations, not just provide them what they believe they should learn. So, there is a need to value social entrepreneurship formation beyond the professions, looking at the key indicators that make up the competency and not just the entrepreneurs' disciplinary knowledge. From this, we see the need for studies where: (1) the elements that constitute the social entrepreneurship competency can be identified, (2)whatever university disciplines that offer greater development of these elements can be evaluated and (3) the degree to which professional knowledge is significant when undertaking an enterprise is assessed (Schlee *et al.*, 2009).

Besides examining professional study, it is necessary to consider whether personal factors influence entrepreneurial skills development. According to Lewis and Henry (2019), a crucial element to reflect upon is the gender of the entrepreneurs. The reason is that there are fundamental differentiating characteristics between men and women that influence when the entrepreneurial competency is acquired and developed.

Social entrepreneurship and its relationship to gender

The gender perspective is an important consideration in the analysis of social enterprise research. Lortie, Castrogiovanni and Cox (2017), as well as Anggahegari *et al.* (2018) consider that women entrepreneurs have a greater tendency to start organizations that generate value, benefits and social sustainability, which are thought to be hallmarks of women's entrepreneurship. According to Levie and Hart (2011), in their study conducted in the United Kingdom, gender is an important factor of entrepreneurship. According to Pines *et al.* (2012), women have a greater social entrepreneurship presence than they have in business.

From this perspective, are there gender differences in different types of entrepreneurship? Gupta *et al.* (2019) find a gap between men and women in business ventures, which have a greater presence of men. However, in social entrepreneurship, this difference is blurred; men and women's participation is similar. This is corroborated by a study conducted by Dickel and Eckardt (2020) involving 601 students. The conclusion was that women tend to have a greater desire to start social rather than commercial enterprises. For Bernardino *et al.* (2018), this difference is related to particular personality attributes, such as kindness, which is identifiable in entrepreneurial training and predisposes women to create social enterprises.

Social entrepreneurship requires perspectives of ethical commitment and care for the environment. Hence, women, being influenced by personal, social and sometimes religious values when contemplating entrepreneurial goals, undertake startups with a vision much more respectful of moral and ethical norms than their male peers (Chell *et al.*, 2016). Borquist and Bruin (2019) report that women's social business organizations contribute to positive social changes through the values they incorporate and express. They promote empowerment (Nachimuthu and Gunatharan, 2012), inclusion and entrepreneurial development of other women and minority groups (Heilman and Chen, 2003) and environmental care (Hechavarria *et al.*, 2012).

Training in social entrepreneurship is linked to critical and committed citizenship that drives change in society and generates economic value. For NsomKimbu and ZisuhNgoasong (2016), women often integrate business and social transformation objectives, triggering entrepreneurial opportunities. Unfortunately, there are still strong stereotypes of women regarding entrepreneurship, that their proposals are of low business performance (Tesdale *et al.*, 2011). However, although women's entrepreneurship may be questionable from a financial standpoint, it provides value and benefits in ways that are seldom measured economically, having to do with the individual, family, community and societal value (Sheikh *et al.*, 2018).

1360

IARHE

13.5

All of the above argue for the relevance and innovativeness of this study, which not only focuses on classifying the population by discipline but also from a gender perspective, entrepreneurship considering that this is an important element when developing a social entrepreneurship competency. Thus, this study presents a multifactorial analysis that identifies significant differences between university men and women in various areas of study and possible areas of opportunity to reduce the gender gap when they propose a social entrepreneurship project.

Research questions

- (1) Are there significant differences between the disciplinary areas by gender in each of the social enterprise subcompetencies?
- (2)Are there significant differences between the disciplinary areas by gender in each of the 23 indicators of social entrepreneurship competency?

Method

Participants and procedure

A convenience sample of 140 students from a private university in Mexico was formed. Seventeen were eliminated due to the low representation of their disciplinary areas. Therefore, the answers of n = 123 participants were used in the analyses. The sample included 51 women and 72 men, aged between 19 and 24 years, who were enrolled in degrees in the areas of architecture and design (n = 25), business (n = 45), and engineering and science (n = 53). The study was carried out between February and March 2020 with the convenience sample of students taking the courses of Ethics, Persons and Society and Ethics, and Professions and Citizenship. A self-administered questionnaire was applied through Google Forms, which the students answered voluntarily. Table 1 shows the data of the participating students by gender.

Instrument

The validated social entrepreneur profile questionnaire was used to measure the perception related to social entrepreneurship competency (García-González et al., 2021). This instrument is made up of 28 items that are evaluated on a Likert scale as (1) Strongly disagree, (2) Disagree, (3) Neither agree nor disagree, (4) Agree and (5) Strongly agree. Within the questionnaire, five subcompetencies of social entrepreneurship were evaluated: *personal* (items 1, 2, 3, 4, 5, 6), leadership (items 7, 8, 9, 10), social innovation (items 11, 12, 13, 14, 15, 16, 17. 18). social value (items 19. 20, 21, 22, 23) and entrepreneurial management (items 24, 25, 26, 27, 28). The overall internal consistency in this study was favorable (a = 0.891). Kendall's W

	Men		Wo	Women		Total	
	n	%	п	%	п	%	
Age							
19–20	42	58	32	63	74	60	
21-22	25	35	16	31	41	33	
23-24	5	7	3	6	8	7	
Disciplinary area							
Architecture and design	9	13	16	31	25	20	
Business	20	28	25	49	45	37	
Engineering and science	43	59	10	20	53	43	
Source(s): Own elaboration							

1361

competency

Social

JARHE 13,5 was calculated to know the level of agreement of the answers for each item. The results showed significant differences (W = 0.322, gl = 27, $X^2 = 1,215.8$, *p-value* = 0.000), that is, there is significant agreement among the participants' responses. The reliability of each of the subcompetencies was as follows: personal (a = 0.763), leadership (a = 0.534), social innovation (a = 0.750), social value (a = 0.786) and entrepreneurial management (a = 0.797).

Data analysis

1362

The data were analyzed with Microsoft Excel Professional Plus 2013 and IBM SPSS version 24. The statistical tests that were performed depended on the objectives and research questions. The *t*-test was used to test the research hypotheses (Elliott and Woodward, 2011). Hypothesis testing was first applied to identify significant differences between men and women in the subcompetencies. Next, significant differences between men and women in the disciplinary areas were analyzed. Although it has been identified that in some areas, the number of women is lower than men, the study has considered this as part of the statistical analysis, taking into account the data on average and not so much in terms of their overall number. Finally, the differences in each item's means were compared in the results analysis for each of the instrument's indicators.

Results

To answer the first research question, we calculated globally the results obtained by men and women in each of the subcompetencies (Table 2). The same table shows the results of the *t*-sampling, which indicates the existence or not of significant differences between the two groups being analyzed. To know the significant differences in each subcompetency in the global sample, we carried out a hypothesis test using a confidence interval (3.99–4.27) with a 95% confidence level (critical t = 1.977, gl = 138). In this regard, *significant differences were observed only in the subcompetency of social value* (*t* sample = 2.8604), where the perception of the level of women mastery (M = 4.27, SD = 0.81) is higher than the men's (M = 3.84, SD = 0.94).

Subsequently, hypothesis tests were applied to identify significant differences between men and women in each of the subcompetencies by disciplinary area (Table 3). In the case of the disciplinary area of architecture and design (critical t = 2.069 of 5%, gl = 23), significant differences were identified between men and women in the subcompetencies of leadership (sample t = -2.3343), social value (sample t = -4.1251) and entrepreneurial management (sample t = -2.2349). In the leadership subcompetency, women (M = 4.13, SD = 0.71) perceived a higher level of mastery than men (M = 3.81, SD = 0.95). In the social value subcompetency, the perception of mastery by women is also higher (M = 4.28, SD = 0.69) than men (M = 3.69, SD = 1.04). The same occurred in the subcompetency of entrepreneurial management: women (M = 3.09, SD = 0.99); men (M = 2.69, SD = 1.14).

		М	len	Wo	Women	
	Subcompetencies	M	SD	M	SD	t sample
	Personal	4.09	0.84	4.24	0.69	1.1406
Statistical data on the Social value	Leadership	3.96	0.97	4.19	0.89	1.4133
	Social innovation	3.52	1.11	3.73	1.00	1.1745
	Social value	3.84	0.94	4.27	0.81	2.8604
	Entrepreneurialship management	3.17	1.20	3.39	1.09	1.1342
gender	Source(s): Own elaboration					

	Μ	en	Wo	men		Social	
	M	SD	M	SD	t sample	entrepreneurship	
Auditorian						competency	
Architecture and design	4.06	0.76	4 17	0.75	0.9669		
Personal	4.06	0.76	4.17	0.75	-0.8662		
Leadership	3.81	0.95	4.13	0.71	-2.3343		
Social innovation	3.40	1.18	3.77	0.99	-2.0464	1909	
Social value	3.69	1.04	4.28	0.69	-4.1251	1363	
Entrepreneurial management	2.69	1.14	3.09	0.99	-2.2349		
Business							
Personal	4.28	0.72	4.21	0.67	0.9000		
Leadership	4.38	0.79	4.14	0.81	1.9640		
Social innovation	3.76	1.11	3.71	0.92	0.4900		
Social value	3.99	0.89	4.19	0.77	-1.8200		
Entrepreneurial management	4.00	0.89	3.82	3.82	1.5300		
Engineering and science							
Personal	4.01	0.88	4.25	0.68	-1.9900		
Leadership	3.81	1.00	4.30	0.85	-2.8500	Table 3.	
Social innovation	3.45	1.07	3.79	1.00	-1.8000		
Social value	3.82	0.94	4.40	0.67	-4.1300	Statistical data on the	
Entrepreneurial management	2.88	1.12	3.32	1.13	-2.5000	subcompetencies by gender in the	
Source(s): Own creation						disciplinary areas	

In the business disciplinary area (critical t = 1,960-1,973 of 5%, gl = 270, 180, 360, 225 and 225), significant differences were only found between men and women in the subcompetency of social entrepreneurship (sample t = 1,964). In this case, men (M = 4.38, SD = 0.79) perceived their level of mastery to be higher than women (M = 4.14, SD = 0.71).

In the disciplinary area of engineering and sciences (critical t = 1.96 of 5%, gl = 43) significant differences were identified in the subcompetencies of leadership (sample t = -2.85), social value (sample t = -4.13) and entrepreneurial management (sample t = -2.5). The leadership subcompetency identifies that women (M = 4.30, SD = 0.85) perceived a higher level of mastery than men (M = 3.81, SD = 1.00). In the social value subcompetency, women also perceived a higher level of mastery (M = 4.40, SD = 0.67) than men (M = 3.82, SD = 0.94). The same occurred in the subcompetency of entrepreneurial management, where women (M = 3.32, SD = 1.13) perceived a higher level of mastery than men (M = 2.88, SD = 1.12).

It is worth noting that no significant differences were found between men and women concerning personal subcompetencies or in the subcompetency of social innovation. Another interesting fact is that in all the tests showing significant differences, women perceived a higher level of mastery than men, except in leadership subcompetencies in the business discipline area.

To answer the second research question, we conducted hypothesis tests to identify significant differences between men and women in each of the items by disciplinary area. First, the items were analyzed in a global way (*t* critical = 3.99-4.27 of 5%, gl = 138), where significant differences were identified in the R05 of communication (*t* sample = 2.9857), R16 of social involvement (*t* sample = 4.3,548), R19 of empathy (*t* sample = 2.6806), R21 of ethical sense (*t* sample = 2.514), R22 of orientation to sustainability (*t* sample = 2.2082), R23 of entrepreneurial passion (*t* sample = 4.2117) and R26 of bases for value generation (*t* sample = 2.2668). In all cases, women had a greater perception of mastery: (1) communication (women: M = 4.16, SD = 0.62; men: M = 3.78, SD = 0.84); (2) social involvement (women: M = 4.02, SD = 0.92; men: M = 3.28, SD = 1.07); (3) empathy (women:

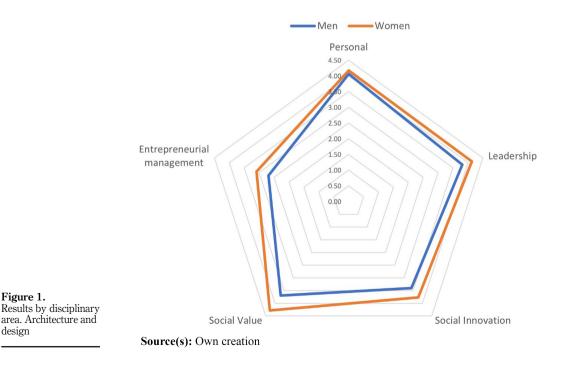
IARHE 13.5

M = 4.23, SD = 0.83; men: M = 3.82, SD = 0.99); (4) ethical sense (women: M = 4.52, SD = 0.64; men: M = 4.21, SD = 0.77; (5) orientation to sustainability (women: M = 3.92, SD = 0.64; men: M = 3.62, SD = 0.85); (6) entrepreneurial passion (women: M = 4.03, SD = 0.98; men: M = 3.32, SD = 1.02) and (7) bases for value generation (women: M = 3.33, SD = 0.93; men: M = 2.93, SD = 1.10).

Once the significant differences were identified in the global sample, the differences in each of the three disciplinary areas were analyzed. In the area of architecture and design (t critical = 2.069 of 5%, gl = 23) significant differences were identified in R16 of social involvement (t sample = -2.8729), R18 of management of limited resources (t sample = -2.2016), R21 of limited ethical sense (t sample = -2.5976) and R23 of entrepreneurial passion (t sample = -2.1394). Again, women reported a perception of a higher mastery than men: (1) social involvement (women: M = 4.06, SD = 1.06; men: M = 2.78, SD = 1.09); (2) resource management (women; M = 3.31, SD = 0.87; men; M = 2.56. SD = 0.73; (3) ethical sense (women: M = 4.63, SD = 0.62; men: M = 3.89, SD = 0.78) and (4) entrepreneurial passion (women: M = 3.94, SD = 1.00; men: M = 2.89, SD = 1.45) (see Figure 1).

The results of the business discipline area (critical t = 2.017 of 5%, gl = 43) showed significant differences in the R02 items of knowledge of the other (sample t = 2.38), R07 of people management (sample t = 2.26), and financing and administration (sample t = 2.72). In this case, men perceived a greater level of mastery in the three indicators: (1) knowledge of the other (women: M = 4.28, SD = 0.54; men: M = 4.65, SD = 0.49); (2) people management (women: M = 3.64, SD = 0.76; men: M = 4.15, SD = 0.75) and (3) financing and administration (women: M = 3.60, SD = 0.87; men: M = 4.20, SD = 0.52) (see Figure 2).

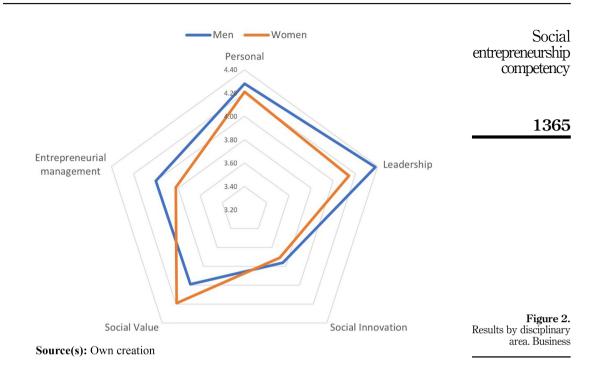
Finally, the results were analyzed by item of the engineering and science disciplinary area (t critical = 2.008 of 5%, gl = 51), which reported significant differences in R07 of people



1364

Figure 1.

design



management (*t* sample = -2.29), R16 of social involvement (*t* sample = -2.38), R20 of ethical sense (*t* sample = -2.33) and R23 of entrepreneurial passion (*t* sample = -3.31). In this case, it is women who perceived the highest level of mastery in the four indicators: (1) people management (women: M = 4.40, SD = 0.70; men: M = 3.65, SD = 0.97); (2) social involvement

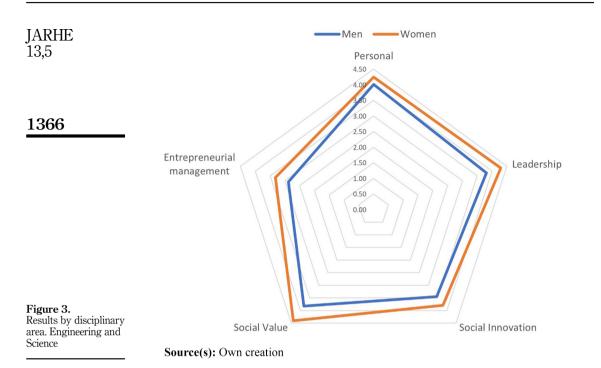
SD = 0.70; men: M = 3.30, SD = 0.99) (see Figure 3).

Discussion of results

We found empirical evidence to argue that university women felt a higher level of mastery in one of the most characteristic components of social entrepreneurship, namely, social value. Like Pines *et al.* (2012), we found only significant differences between men and women in the subcompetency of social value (Table 2). Social value is composed of the indicators of empathy, ethical sense and code, orientation to sustainability, and entrepreneurial passion and identity (García-González *et al.*, 2021). These indicators identify more clearly the orientation to social entrepreneurship, so the result coincides with other studies that argue that gender is an important factor when undertaking enterprises (Levie and Hart, 2011). The empirical information indicates the lower level of intention or mastery that men have in the actions that generate social value.

(women: M = 4.00, SD = 0.67; men: M = 3.19, SD = 1.03); (3) ethical sense (women: M = 4.70, SD = 0.48; men: M = 4.16, SD = 0.69) and (4) entrepreneurial passion (women: M = 4.40,

Women students in the architecture and design discipline felt more capable than men in leadership, social innovation and entrepreneurial management of social enterprises. Similarly, in the area of architecture and design, women had higher means than men in leadership (men, M = 3.81; women, M = 4.13); social value (men, M = 3.69; women, M = 4.28) and entrepreneurial management (men, M = 2.69; women, M = 3.09). It is noteworthy that,



although this is a creative disciplinary area, significant differences were not found in the subcompetency of social innovation. This fact could be in line with the study carried out by Johnson *et al.* (2006). Similarly, our study confirms the existence of a greater tendency for women to generate value, benefits and sustainable practices (Lortie *et al.*, 2017; Anggahegari *et al.*, 2018). This information can be useful when designing courses or workshops in universities and considering strategies that engage students.

In engineering and sciences, as in architecture and design, women reported a higher level of mastery than men in the subcompetencies of leadership, social value and entrepreneurial management. In this regard, it is interesting to note that although women perceived greater mastery than men, the lowest scores for both men and women correspond to entrepreneurial management (Table 3). In this regard, it is important to clarify that, although the students came from different disciplinary areas, the course design focused on ethical and citizenship competencies. This could explain the apparent low level of performance in management issues. However, the implementation and development of the social entrepreneur profile were responses to contemporary challenges facing university education (Nandan and London, 2013; Nandan and Scott 2013). Concerning the levels of mastery by men and women in entrepreneurial management, the results of other studies are confirmed, which reported stronger desire and intention toward social entrepreneurship by women (Dickel and Eckardt, 2020). Thus, in general, the evidence points to a greater predisposition of women toward social entrepreneurship (entrepreneurial management).

Of the three disciplinary areas analyzed, only in business did men show higher means than women, and only in the leadership subcompetency. Men (M = 4.38) exceeded women's mean (M = 4.14) in the sample. On the one hand, this could be understood by reviewing those studies that address the traditional relationship between entrepreneurship and business

areas (Laukkanen, 2000). On the other hand, studies such as that of Gupta *et al.* (2019) address the gap between men and women in business entrepreneurship. Even though it is very important in social entrepreneurship, leadership usually takes on the same importance in social and commercial entrepreneurship (Light, 2009). From this perspective, we can understand why only in the leadership subcompetency did men report a higher level of mastery than women. *Therefore, it would be appropriate to incorporate leadership development strategies* considering these results from the empirical evidence.

It was interesting that when analyzing the indicators of each of the items in-depth, we found that women surpassed men in the disciplinary areas of architecture and design, as well as engineering and science. In both these disciplines, women reported a greater mastery of social involvement, ethical sense, and entrepreneurial passion and identity. On the other hand, men in the business area had higher means in knowledge of the other, people management, and financing and administration. Also, it could be considered that the results of this research show that the stereotypes of women entrepreneurs still prevail (Tesdale *et al.*, 2011). It is precisely in those indicators related to moral norms, ethics and personal values that women's performance stands out (Chell *et al.*, 2016; Bernardino *et al.*, 2018). In order to be able to represent more clearly the results of all the tests carried out, Figure 4 is presented, which graphs all the results by indicators, as well as by disciplinary area and gender.

The measurement of entrepreneurial competencies has garnered interest in recent years, and even more so in social entrepreneurship. This measurement, which has been in several studies, is considered when higher education institutions analyze the results of implementing entrepreneurship and educational innovations in their curricula. Previous research, such as Beltrán Hernández-de-Galindo *et al.* (2019) and Torres-Toukoumidis *et al.* (2019), investigate training in online learning contexts and gamification strategies in entrepreneurial competencies. Moreover, this article looks at education in social entrepreneurship and the efforts that have been made to explore its teaching under innovative experiences, such as experiential learning (Romero-Rodríguez *et al.* (2019). In this sense, from a gender perspective, the contributions open new teaching approaches and promote social entrepreneurship among university students.

Conclusions

The relevance of this type of study is the importance of innovation and social entrepreneurship as effective tools to solve problems, which makes university training in these issues essential. The development of the social entrepreneurship competency demonstrates the commitment that educational institutions have to leadership-with-cause or leadership-with-value, training their students to become true agents of change.

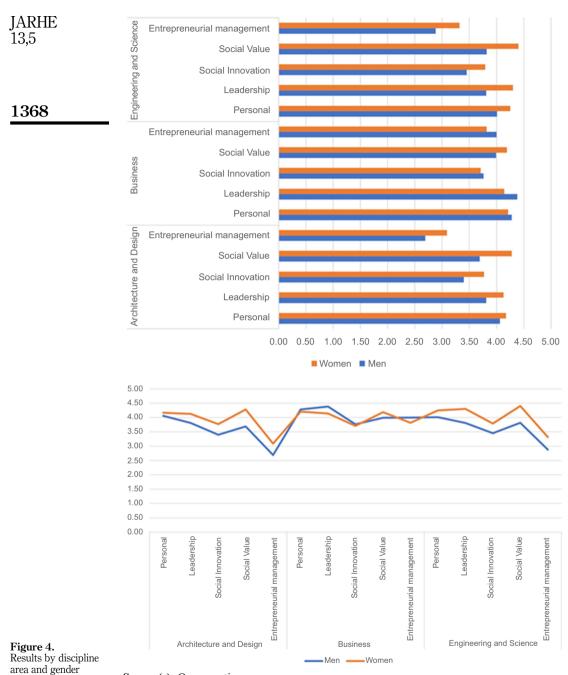
Considering the number and variety of societal problems that exist today, we should not let social entrepreneurship remain as something rooted or isolated to a single disciplinary area. The responsibility of citizenship in the world is shared. We all must have something to contribute from our particular professional vision, regardless of our gender.

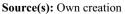
It is recognized that this research could be limited by not including all the disciplinary areas because it did not have access to a significant number of students in social sciences and humanities (Tables 1 and 3). However, the findings obtained in the other three disciplines are valuable for their contribution in showing the differences in perception by gender. Also, it is recognized that this study focused solely on the perception of students. Nevertheless, the possibility of triangulating this data with other instruments raises the possibility of increasing the knowledge available in universities for training in social entrepreneurship. Additionally, the present study allows us to verify more convincingly the results of previous studies, such as those of García-González *et al.* (2020), as well as those of Romero-Rodríguez *et al.* (2019).

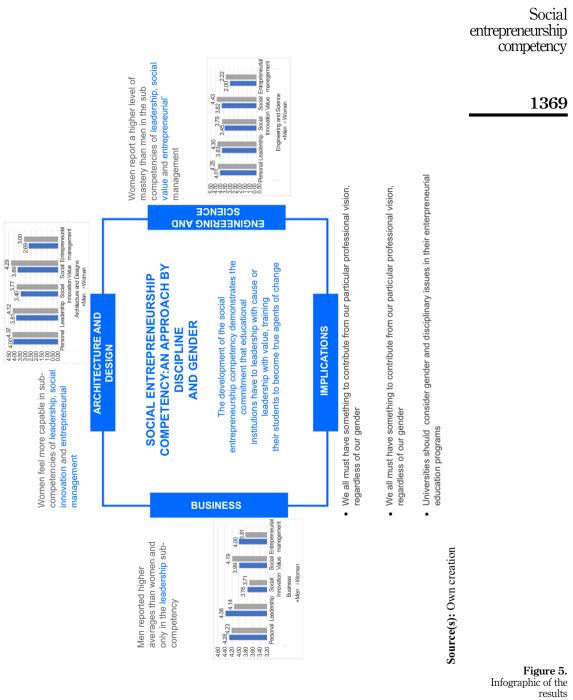
Figure 5 graphically includes the findings that can be concluded from the data analysis:

Social entrepreneurship competency

1367







Attending to the research questions, we identified from the data in Tables 2 and 3 the empirical evidence that women felt a higher level of mastery in the subcompetency of social value. In this, the women in the sample showed higher means than their male peers (M = 4.27, SD = 0.81 / M = 3.84, SD = 0.94). When this information was analyzed by discipline, it was found that this subcompetency had the same results in both architecture and design, and engineering and science.

As for the rest of the subcompetencies, only the personal and social innovation subcompetencies failed to show significant gender differences. In answer to the first research question, it can be concluded that there is sufficient statistical data to confirm the presence of differences among the disciplinary areas by gender.

The second research question focused on the indicators that make up the subcompetencies. It was possible to identify seven indicators that showed significant differences between men and women (R05, R16, R19, R21, R22, R23 and R26). In all cases, women had a greater perception of mastery (Table 3). As in the first research question, significant variations were found in the various indicators according to the disciplinary area. Although there was no conclusive result, it was possible to verify that there are sufficient statistical data to confirm the second research question's affirmative hypothesis. Thus, the two research questions that guided this study were confirmed, thereby providing relevant information for institutional decision-making related to the development of university students' social entrepreneurship competency.

In a practical way, this study contributes to broaden the vision of social entrepreneurship, being able to support better decision-making when investing in the formation of new entrepreneurs. Also, this research allows us to appreciate the importance of reducing the gender gap in business training, since the findings show that, in terms of social entrepreneurship, the contributions between men and women can be equally significant or even present some advantages in the female population.

On the economic side, the findings of this research allow better decisions to be made on government investment focused on the promotion and development of entrepreneurship. Knowing the characteristics and profile of social entrepreneurs allows them to guide the resources they have to areas where they can generate better results.

As for its implications for universities and teaching, the findings can be useful for university training and for increasing the vision and formulation of government projects by young people creating new businesses. Based on this data's findings, universities can capitalize on this knowledge, establishing programs or projects that focus on developing and strengthening specific skills in disciplinary areas and considering gender. Thus, this study, applied in the Mexican reality, contributes to the literature on the roles of discipline and gender in students' perceptions of their social entrepreneurship competencies.

References

- Agustina, T., Budiasih, Y., Ariawan, E.K. and Gorovoy, S.A. (2020), "Role of social entrepreneurship in business management", *Journal of Critical Reviews*, Vol. 7 No. 2, available at: https://10.31227/ osf.io/7n4js.
- Allen, K. and Wong, P. (2003), Technology Spin-offs from Pacific Rim Universities: Entrepreneurial Context and Economic Impact, Babson College, Boston.
- Anggahegari, P., Yudoko, G. and Rudito, B. (2018), "Female social entrepreneur movement in Indonesia", *International Journal of Entrepreneurship*, Vol. 22 No. 1, available at: https://10.4324/ 9780429293085-6.
- Basci, E. and Alkan, R. (2015), "Entrepreneurship education at universities: suggestion for a model using financial support", *Procedia-Social and Behavioral Sciences* No. 195, pp. 856-861, doi: 10. 1016/j.sbspro.2015.06.364.

1370

IARHE

13.5

- Bazan, C., Gaultois, H., Shaikh, A., Gillespie, K., Frederick, S., Amjad, A., Yap, S., Finn, C., Rayner, J. and Belal, N. (2020), "A systematic literature review of the influence of the university's environment and support system on the precursors of social entrepreneurial intention of students", *Journal of Innovation and Entrepreneurship*, Vol. 9 No. 1, p. 4, doi: 10.1186/s13731-020-0116-9.
- Beltrán Hernández-de-Galindo, M.J., Romero-Rodríguez, L.M. and Ramírez-Montoya, M.S. (2019), "Entrepreneurship competencies in energy sustainability MOOCs", *Journal of Entrepreneurship* in Emerging Economies, Vol. 11 No. 4, pp. 598-616.
- Bernardino, S., Freitas, J. and Cadima, J. (2018), "Social entrepreneur and gender: what's personality got to do with it?", *International Journal of Gender and Entrepreneurship*, Vol. 10 No. 1, pp. 61-82, doi: 10.1108/IJGE-07-2017-0040.
- Bögenhold, D., Heinonen, J. and Akola, E. (2014), "Entrepreneurship and independent professionals: social and economic logics", *International Advances in Economic Research*, Vol. 20, pp. 295-310, doi: 10.1007/s11294-014-9474-z.
- Borquist, B. and Bruin, A. (2019), "Values and women-led social entrepreneurship", *International Journal of Gender and Entrepreneurship*, Vol. 11 No. 2, pp. 146-165, doi: 10.1108/IJGE-08-2018-0093.
- Boyce, R. and Shepherd, N. (2000), "Entrepreneurship as a dimension of professional culture", *Sociological Sites* No. 6, pp. 1-9.
- Bretones, F.D. and Radrigán, M. (2019), "Attitudes to entrepreneurship: the case of Chilean and Spanish university students", CIRIEC - España, Revista de Economía Pública, Social y Cooperativa No. 94, pp. 11-30, doi: 10.2139/ssrn.3356474.
- Chell, E., Spence, L. and Perrini, F. (2016), "Social entrepreneurship and business ethics: does social equal ethical?", *Journal of Business Ethics* No. 133, pp. 619-625, doi: 10.1007/s10551-014-2439-6.
- Copelli, F.H.D.S., Erdmann, A.L. and Santos, J.L.G.D. (2019), "Entrepreneurship in Nursing: an integrative literature review", *Revista Brasileira de Enfermagem*, No. 72, pp. 289-298, doi: 10. 1590/0034-7167-2017-0523.
- Dickel, P. and Eckardt, G. (2020), "Who wants to be a social entrepreneur? The role of gender and sustainability orientation", *Journal of Small Business Management*. doi: 10.1080/00472778.2019.1704489.
- Elliott, A. and Woodward, W. (2011), "Comparing one or two means using the T-test", Statistical Analysis Quick Reference Guidebook, SAGE Publications, Thousand Oaks, pp. 47-76, doi: 10. 4135/9781412985949.
- Fritsch, M. and Sorgner, A. (2014), "Entrepreneurship and creative professions", Handbook of Research on Entrepreneurship and Creativity, Edward Elgar Publishing, pp. 145-174.
- García-González, A. and Ramírez-Montoya, M.S. (2020), "Social entrepreneurship competency in higher education: an analysis using mixed methods", *Journal of Social Entrepreneurship*. doi: 10. 1080/19420676.2020.1823872.
- García-González, A., Romero-Rodríguez, L.M., Romero-Rodríguez, J.M. and Ramírez-Montoya, M.S. (2020), "Validación de instrumentos para medir la competencia del emprendimiento social. El proyecto Open Social Lab", 2020 IEEE Global Engineering Education Conference (EDUCON), pp. 1338-1342.
- García-González, A., Ramírez, M., de León, G. and Aragón, S. (2021) "Social entrepreneurship as a transversal competency: construction and validation of an assessment instrument in the university context", *Revesco Revista de Estudios Cooperativos*.
- Gupta, V., Wieland, A. and Turban, D. (2019), "Gender characterizations in entrepreneurship: a multilevel investigation of sex-role stereotypes about high-growth, commercial, and social entrepreneurs", *Journal of Small Business Management*, Vol. 57 No. 1, pp. 131-153, doi: 10. 1111/jsbm.12495.
- Hechavarria, D., Ingram, A., Justo, R. and Terjesen, S. (2012), "Are women more likely to pursue social and environmental entrepreneurship?", *Global Women's Entrepreneurship Research: Diverse Settings, Questions, and Approaches*, pp. 135-151, doi: 10.4337/9781849804752.00016.

1371

Social entrepreneurship competency

JARHE 13,5	Heilman, M. and Chen, J. (2003), "Entrepreneurship as a solution: the allure of self-employment for women and minorities", <i>Human Resource Management Review</i> , Vol. 13 No. 2, pp. 347-364, doi: 10.1016/S1053-4822(03)00021-4.
	Huang, Z., Peng, A., Yang, T., Deng, S. and He, Y. (2020), "A design-based learning approach for fostering sustainability competency in engineering education", <i>Sustainability</i> , Vol. 12 No. 7, p. 2958, doi: 10.3390/su12072958.
1372	Iglesias, P., Jambrino, C. and Heras, C. (2019), "Training entrepreneurial competencies with open innovation paradigm in higher education", <i>Sustainability</i> , Vol. 11 No. 17, pp. 1-23, doi: 10.3390/su11174689.
	Johnson, D., Craig, J. and Hildebrand, R. (2006), "Entrepreneurship education: towards a discipline- based framework", <i>Journal of Management Development</i> , Vol. 25 No. 1, pp. 40-54, doi: 10.1108/ 02621710610637954.
	Lackéus, M. (2014), "An emotion-based approach to assessing entrepreneurial education", <i>International Journal of Management Education</i> , Vol. 12 No. 3, pp. 374-396, doi: 10.1016/j. ijme.2014.06.005.
	Laukkanen, M. (2000), "Exploring alternative approaches in high-level entrepreneurship education: creating micro-mechanisms for endogenous regional growth", <i>Entrepreneurship and Regional Development</i> , Vol. 12, pp. 25-47, doi: 10.1080/089856200283072.
	Lehner, O. and Kansikas, J. (2011), Social Entrepreneurship Research across Disciplines: Paradigmatic and Methodological Considerations, Roskilde University, Roskilde.
	Levie, J. and Hart, M. (2011), "Business and social entrepreneurs in the UK: gender, context, and commitment", <i>International Journal of Gender and Entrepreneurship</i> , Vol. 3 No. 3, pp. 200-217, doi: 10.1108/17566261111169304.
	Lewis, K. and Henry, C. (2019), "Gender and social entrepreneurship research: contemporary themes", <i>A Research Agenda for Social Entrepreneurship</i> , Elgar, Cheltenham, pp. 121-127.
	Light, P. (2009), "Social Entrepreneurship Revisited Not just anyone, anywhere, in any organization can make breakthrough change", <i>Stanford Social Innovation Review</i> .
	Lortie, J., Castrogiovanni, G. and Cox, K. (2017), "Gender, social salience, and social performance: how women pursue and perform in social ventures", <i>Entrepreneurship and Regional Development</i> , Vol. 29 Nos 1-2, pp. 155-173, doi: 10.1080/08985626.2016.1255433.
	Manyaka-Boshielo, S.J. (2017), "Social entrepreneurship as a way of developing sustainable township economies", <i>HTS Theological Studies</i> , Vol. 73 No. 4, pp. 1-10, doi: 10.4102/hts.v73i4.3830.
	Mcnally, J., Piperopoulos, P., Welsh, D., Mengel, T., Tantawy, M. and Papageorgiadis, N. (2019), "From pedagogy to andragogy: assessing the impact of social entrepreneurship course syllabi on the Millennial learner", <i>Journal of Small Business Management</i> , pp. 1-22, doi: 10.1080/00472778. 2019.1677059.
	Mitra, P., Kickul, J., Gundry, L. and Orr, J. (2019), "The rise of hybrids: a note for social entrepreneurship educators", <i>International Review of Entrepreneurship</i> , Vol. 17 No. 2, pp. 107-126.
	Nachimuthu, G. and Gunatharan, B. (2012), "Empowering women through entrepreneurship: a study in Tamil Nadu, India", <i>International Journal of Trade, Economics and Finance</i> , Vol. 3 No. 2, p. 143, doi: 10.7763/IJTEF.2012.V3.188.
	Nandan, M. and London, M. (2013), "Interdisciplinary professional education: training college students for collaborative social change", <i>Education</i> + <i>Training</i> , Vol. 55 No. 8, pp. 815-835, doi: 10.1108/ ET-06-2013-0078.
	Nandan, M. and Scott, P. (2013), "Social entrepreneurship and social work: the need for a transdisciplinary educational model", <i>Administration in Social Work</i> , Vol. 37 No. 3, pp. 257-271, doi: 10.1080/03643107.2012.684428.
	NsomKimbu, A. and ZisuhNgoasong, M. (2016), "Women as vectors of social entrepreneurship", <i>Annals of Tourism Research</i> , Vol. 60, pp. 63-79, doi: 10.1016/j.annals.2016.06.002.

Orhei, L., Nandram, S. and Vinke, J. (2015), "Social entrepreneurship competency: evidence from the
founders of social enterprises in Romania", International Journal of Entrepreneurship and Small
Business, Vol. 25 No. 1, p. 80, doi: 10.1504/IJESB.2015.068780.

- Pines, M., Lerner, M. and Schwartz, D. (2012), "Gender differences among social vs. business entrepreneurs", *Entrepreneurship: Gender, Geographies, and Social Context*, pp. 3-14, doi: 10. 5772/38179.
- Romero-Rodríguez, J.M., Romero-Rodríguez, L.M., García-González, A. and Ramírez-Montoya, M.S. (2019), "Open Social Lab: vinculación con aprendizaje vivencial para escalar niveles de dominio en competencias de emprendimiento social. Resultados preliminares de pilotaje", *Conference: Encuentro Internacional de Investigación en Emprendimiento*, November, 2019, Tecnológico de Monterrey.
- Sáenz, N. and López, A. (2015), "Social entrepreneurship skills, COEMS: approach through university training programs in Latin America", *Revesco Revista de Estudios Cooperativos*, Vol. 119, pp. 159-182, doi: 10.5209/rev-REVE.2015.n119.49066.
- Schlee, R., Curren, M. and Harich, K. (2009), "Building a marketing curriculum to support courses in social entrepreneurship and social venture competitions", *Journal of Marketing Education*, Vol. 31 No. 1, pp. 5-15, doi: 10.1177/0273475308324087.
- Sheikh, S., Yousafzai, S., Sist, F., Akdeniz, A. and Saeed, S. (2018), "Value creation through women's entrepreneurship", Women Entrepreneurs and the Myth of Underperformance, Elgar, Cheltenham, pp. 20-33, doi: 10.4337/9781786434500.00011.
- Steiner, S., Brock, D., Pittz, T. and Liguori, E. (2018), "Multi-disciplinary involvement in social entrepreneurship education: a uniquely threaded ecosystem", *Journal of Ethics and Entrepreneurship*, Vol. 8 No. 1, pp. 73-91.
- Tekin, M., Bas, D., Geckil, T. and Koyuncuoglu, O. (2020), "Entrepreneurial competencies of university students in the digital age: a scale development study", *Lecture Notes in Mechanical Engineering*, Austria, Vienna, pp. 593-604, doi: 10.1007/978-3-030-31343-2_52.
- Tesdale, S., Mckay, S., Phillimore, J. and Teasdale, N. (2011), "Exploring gender and social entrepreneurship: women's leadership, employment, and participation in the third sector and social enterprises", *Voluntary Sector Review*, Vol. 2 No. 1, pp. 57-76, doi: 10.1332/ 204080511X560620.
- Torres-Toukoumidis, A., Robles-Bykbaev, V., Cajamarca, M., Romero-Rodríguez, L., Chaljub, J. and Salgado, J. (2019), "Gamified platform framing for entrepreneur competencies", *Journal of Entrepreneurship Education*, Vol. 22 No. 4.
- Vázquez, J., Lanero, A., Raisene, A. and García, M. (2012), "Entrepreneurship education in humanities and social sciences: are students qualified to start a business?", *Business: Theory and Practice*, Vol. 13, pp. 27-35, doi: 10.3846/btp.2012.03.
- Velasco, L., Estrada, L., Pabón, M. and Tójar, J. (2019), "Evaluate and promote competencies for social entrepreneurship in university subjects", *Revesco Revista de Estudios Cooperativos*, Vol. 130, pp. 1-25, doi: 10.5209/REVE.63561.

Corresponding author

José Carlos Vázquez-Parra can be contacted at: jcvazquezp@tec.mx

For instructions on how to order reprints of this article, please visit our website: www.emeraldgrouppublishing.com/licensing/reprints.htm Or contact us for further details: permissions@emeraldinsight.com

1373

Social

entrepreneurship competency